



# DATA PERUSAHAAN

Corporate Data

# Profil Dewan Komisaris

## Board of Commissioners' Profile



**Bambang Irawan Hendradi**  
Presiden Komisaris  
President Commissioner

Lahir di Semarang, 15 Januari 1951. Menjabat sebagai Presiden Komisaris PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 28 Juni 2002 dan diangkat kembali sebagai Presiden Komisaris pada RUPS Tahunan tanggal 7 Juni 2012. Saat ini, beliau juga menjabat sebagai Komisaris Utama PT Graha Andrasentra Propertindo (2014-sekarang), Pembina Yayasan Pendidikan Bakrie (2005-sekarang) dan Komisaris PT Bakrie Capital Indonesia (2002-sekarang).

Beliau pernah menjabat sebagai Komisaris PT Bakrie Finance Corporation (2000-2004), Komisaris PT Bumi Resources Tbk (1997-2003), Direktur PT Bakrie Capital Indonesia (1997-2002), Direktur Utama PT Bakrieland Development Tbk (1997-2002), Managing Director PT Catur Swasakti Utama (1994-1996), Deputy Director Development PT Catur Swasakti Utama (1992-1994), Deputy Coordinator Directorate Property & Leisure PT Bakrie Nusantara Corporation (1991-1992), Project Manager Directorate Property & Leisure PT Bakrie Nusantara Corporation (1990-1991), Direktur di PT Sanggraha Pelita Jaya (1989-1991), Project Manager Rehabilitasi Stadion Lebak Bulus (1988-1989), Project Manager Pusat Pelatihan PS Pelita Jaya Tahap I B (1987-1989), Direktur Utama Pusat Pelatihan PS Pelita Jaya Tahap I A & Diklat Pelita Jaya (1986-1987), Direktur Keuangan PT Pillar Abhimantra (1986-1989), Project Manager Bungalow & Club House Cibulan, Jawa Barat (1985-1986), Executive Secretary Chairman Rigunas Group (1982-1984), Komisaris PT Djarot (1977-1983) dan Direktur Utama PT Djarot (1974-1976, 1984-1988).

Beliau meraih gelar Sarjana Teknik Sipil Universitas Trisakti, Jakarta (1977) dan lulus dari Technische Hogeschool, Delft, The Netherlands (1981).

Born in Semarang, January 15, 1951. He serves as the President Commissioner of PT Bakrieland Development Tbk. based on Decision of the Annual General Meeting of Shareholders dated June 28, 2002 and reappointed based on the Annual General Meeting of Shareholders on June 7, 2012. He currently also serves as the President Commissioner of PT Graha Andrasentra Propertindo (2014-present), Counselor of the Bakrie Education Foundation (2005-present) and Commissioner of PT Bakrie Capital Indonesia (2002-present).

He formerly served as a Commissioner of PT Bakrie Finance Corporation (2000-2004), Commissioner of PT Bumi Resources Tbk (1997-2003), Director of PT Bakrie Capital Indonesia (1997-2002), President Director of PT Bakrieland Development Tbk. (1997-2002), Managing Director of PT Catur Swasakti Utama (1994-1996), Deputy Director of Development PT Catur Swasakti Utama (1992-1994), Deputy Coordinator Directorate Property & Leisure of PT Bakrie Nusantara Corporation (1991-1992), Project Manager of the Directorate of Property & Leisure PT Bakrie Nusantara Corporation (1990-1991), Director of PT Sanggraha Pelita Jaya (1989-1991), Project Manager of the Rehabilitation of Lebak Bulus Stadium (1988-1989), Project Manager of the PS Pelita Jaya Training Center Phase IB (1987-1989), President Director of PS Pelita Jaya Training Center Phase IA & Pelita Jaya Education and Training (1986-1987), Finance Director of PT Pillar Abhimantra (1986-1989), Project Manager of Bungalow & Club House Cibulan, West Java (1985-1986), Executive Secretary Chairman of Rigunas Group (1982-1984), Commissioner of PT Djarot (1977-1983) and Director of PT Djarot (1974-1976, 1984-1988).

He holds a degree in Civil Engineering from Trisakti University, Jakarta (1977) and graduated from the Technische Hogeschool, Delft, The Netherlands (1981).



**Supartono**  
Komisaris  
Commissioner

Lahir di Jakarta pada 31 Oktober 1953. Menjabat sebagai Komisaris PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 17 April 2007 dan diangkat kembali sebagai Komisaris pada RUPS Tahunan tanggal 7 Juni 2012. Beliau saat ini juga menjabat sebagai President Komisaris PT Bakrie Kalila Investment (2008-sekarang), Direktur PT Brantas Indonesia (2006-sekarang) dan Treasury Advisor PT Energy Mega Persada Tbk.

Beliau pernah menjabat sebagai Direktur PT Kondur Indonesia (2006-2014), Komisaris PT Mitraguna Intiga (1996-2002) dan Direktur PT Marathon Murti International (1980-1982).

Menyelesaikan pendidikan di Goethe Institute Arolsen West Deutschland, Jerman (1972), VW Wolsburg West Deutschland, Jerman (1976), dan Extension Management, Universitas Indonesia (1979).

Born in Jakarta on October 31, 1953. He serves as Commissioner of PT Bakrieland Development Tbk, based on Decision of the Annual General Meeting of Shareholders on April 17, 2007 and reappointed as at the Annual General Meeting of Shareholders on June 7, 2012. He currently also serves as the President Commissioner of PT Bakrie Kalila Investment (2008 -present), Director of PT Brantas Indonesia (2006-present) and Treasury Advisor of PT Energy Mega Persada Tbk.

He previously served as the Director of PT Kondur Indonesia (2006-2014), Commissioner of PT Mitraguna Intiga (1996-2002) and Director of PT Marathon Murti International (1980-1982).

He graduated from the Goethe Institute Arolsen West Deutschland, Germany (1972), VW Wolsburg West Deutschland, Germany (1976), and Extension Management, University of Indonesia (1979).

# Profil Dewan Komisaris

## Board of Commissioners' Profile



**Armansyah Yamin**  
Komisaris  
Commissioner

Lahir di Teluk Betung, 2 April 1953. Menjabat sebagai Komisaris PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Luar Biasa tanggal 9 Juni 2011 dan diangkat kembali sebagai Komisaris pada RUPS Tahunan tanggal 7 Juni 2012. Beliau saat ini juga menjabat sebagai Presiden Komisaris PT Bakrie Swasakti Utama, Komisaris PT Bakrie Nirwana Semesta, dan Komisaris PT Bakrie & Brothers Tbk (2009-sekarang).

Beliau pernah menjabat sebagai Presiden Komisaris PT Graha Andrasentra Propertindo (2011 - 2014), Presiden Direktur PT Arm & Ken Investment (2007-2011), Presiden Direktur Perusda Bersujud, Kalimantan Selatan (Mining Management & Coal Trading) (2003-2007), Presiden Komisaris PT Asuransi Ikrar Lloyd (1998-2002), Vice President Director Bakrie Trading (1993-1998), Managing Director Lewis & Peat International, Singapore (1991-1993), Head of Representative Mindo Commodity Europe, Hamburg, Germany (1987-1991), Special Project Manager PT Bakrie & Brothers (1985-1986) dan PT Bouraq Indonesia Airlines (1973-1984).

Memiliki latar belakang pendidikan Akademi Penerbangan Indonesia, Jakarta (1971-1972), Instructor and Test Pilot Program British Aerospace, Manchester, England (1976), Airline Management Course Philippine Airlines and Philippine University, Manila (1978) dan Institute Commodity of London, England (1986-1987).

He was born in Teluk Betung, April 2, 1953. He serves as Commissioner of PT Bakrieland Development Tbk, based on Decision of the Extraordinary General Meeting of Shareholders dated June 9, 2011 and reappointed at the Annual General Meeting of Shareholders on June 7, 2012. He currently also serves as the President Commissioner of PT Bakrie Swasakti Utama, Commissioner of PT Bakrie Nirwana Semesta, and Commissioner of PT Bakrie & Brothers Tbk (2009-present).

He previously served as the President Commissioner of PT Graha Andrasentra Propertindo (2011 - 2014), President Director of PT Arm & Ken Investment (2007-2011), President Director of Perusda Bersujud, South Kalimantan (Mining Management & Coal Trading) (2003-2007), President Commissioner of PT Asuransi Ikrar Lloyd (1998-2002), Vice President Director of Bakrie Trading (1993 -1998), Managing Director of Lewis & Peat International, Singapore (1991-1993), Head of Representative of Mindo Commodity Europe, Hamburg, Germany (1987-1991), Special Project Manager of PT Bakrie & Brothers (1985-1986) and PT Bouraq Indonesia Airlines (1973-1984).

He obtained his education from the Indonesian Flight Academy, Jakarta (1971-1972), Instructor and Test Pilot Program British Aerospace, Manchester, England (1976), Airline Management Course Philippine Airlines and Philippine University, Manila (1978) and the Institute Commodity of London, England (1986-1987).



**Lukman Purnomosidi**  
Komisaris Independen  
Independent Commissioner

Lahir di Surabaya, 7 Januari 1959. Menjabat sebagai Komisaris Independen PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 7 September 2001 dan diangkat kembali sebagai Komisaris Independen pada RUPS Tahunan tanggal 7 Juni 2012. Beliau saat ini juga menjabat sebagai Direktur Utama PT Eureka Prima Jakarta Tbk, Direktur Utama PT Senopati Aryani Prima, Direktur Utama PT Prima Jaringan dan Direktur Utama PT Jabal Nor.

Beliau pernah menjabat sebagai Manajer Divisi Realty & Property PT Wijaya Karya (Persero) (1987-1997).

Beliau menyelesaikan pendidikan Sarjana Teknik Sipil, Institut Teknologi Bandung (1983), Pasca Sarjana Sekolah Tinggi Manajemen LPPM Jakarta (1986), pendidikan Lemhanas Jakarta KRA XXXIII (2000) dan telah menyelesaikan Program Doktor-Pendidikan S-3 Jurusan Administrasi Bisnis, Universitas Brawijaya, Malang (2014).

He was born in Surabaya, January 7, 1959. He serves as Independent Commissioner of PT Bakrieland Development Tbk, based on Decision of the Annual General Meeting of Shareholders on September 7, 2001 and reappointed at the Annual General Meeting of Shareholders on June 7, 2012. He currently also serves as the Director of PT Eureka Prima Jakarta Tbk, President Director of PT Senopati Aryani Prima, President Director of PT Prima Jaringan and President Director of PT Jabal Nor.

He previously served as Division Manager of Realty & Property PT Wijaya Karya (Persero) (1987-1997).

He completed his Bachelor of Civil Engineering from Bandung Institute of Technology (1983), the Graduate School of Management LPPM Jakarta (1986), Lemhanas KRA XXXIII (2000) and has obtained his Doctoral Degree from the Department of Business Administration, University of Brawijaya, Malang (2014).

# Profil Dewan Komisaris

## Board of Commissioners' Profile



**Kanaka Puradiredja**  
Komisaris Independen  
Independent Commissioner

Menjabat sebagai Komisaris Independen PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Luar Biasa tanggal 19 Desember 2008 dan diangkat kembali sebagai Komisaris Independen pada RUPS Tahunan tanggal 7 Juni 2012. Beliau saat ini juga menjabat sebagai Ketua Komite Audit Bakrieland, Ketua Dewan Kehormatan Ikatan Komite Audit Indonesia, Ketua Badan Pegurus Lembaga Komisaris dan Direktur Indonesia, anggota Dewan Kehormatan Professional in Risk Management Association dan anggota Komite Audit di berbagai perusahaan publik.

Beliau mempunyai pengalaman lebih dari 30 tahun sebagai Akuntan Publik. Beliau pernah menjabat sebagai Managing Partner dan Chairman KPMG Indonesia dan Senior Partner KAP Kanaka Puradiredja, Suhartono.

Beliau menyelesaikan pendidikan Jurusan Akuntansi, Fakultas Ekonomi, Universitas Padjadjaran, Bandung dan beliau adalah seorang Chartered Accountant Indonesia, Chartered Member dari Lembaga Komisaris dan Direktur Indonesia serta memiliki Certified Risk Management Professional.

He was appointed as Independent Commissioner of PT Bakrieland Development Tbk, based on Decision of the Extraordinary General Meeting of Shareholders dated December 19, 2008 and reappointed at the Annual General Meeting of Shareholders on June 7, 2012. He currently also serves as the Chairman of the Audit Committee of Bakrieland, Chairman of the Honorary Board of the Indonesian Audit Committee Association, Chairman of the Indonesian Association of Commissioners and Directors, a member of the Honorary Board of Professionals in Risk Management Association and member of the Audit Committee at various public companies.

He has over 30 years of experience as a Public Accountant. He previously served as Managing Partner and Chairman of KPMG Indonesia and Senior Partner in the Public Accounting Firm Kanaka Puradiredja, Suhartono.

He graduated from the Accounting Department, Faculty of Economics, University of Padjadjaran, Bandung. He is a Chartered Member of the Indonesian Association of Commissioners and Directors and is a Certified Risk Management Professional.

# Profil Direksi

## Board of Directors' Profile



**Ambono Janurianto**  
Presiden Direktur & Chief Executive Officer  
President Director & Chief Executive Officer

Lahir di Ambon, 29 Januari 1960. Menjabat sebagai Presiden Direktur PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 7 Juni 2012. Saat ini Beliau juga menjabat sebagai Komisaris PT Bakrie Telecom (2003-sekarang).

Beliau pernah menjabat sebagai Direktur Utama PT Bakrie Sumatera Plantations Tbk (2000-2012), Direktur Utama PT Bakrie Power (2006-2008), Direktur Utama Tanjung Jati Power Company (2005-2008), Direktur di PT Bakrie & Brothers Tbk (2002-2004, 2005-2008), Direktur di PT Bakrie Power (2005-2006), Direktur PT Bakrie Sumatra Plantation Tbk (1999-2000), Finance-Accounting & Tax General Manager PT Satelit Palapa Indonesia (1998-1999), Finance & Administration Director Sony Music Entertainment Indonesia (1997-1998), Finance Controller Motorola Indonesia Starpage Joint Venture (1995-1997), Finance & Admin. Manager Philips Ralin Electronic (1992-1995), Finance & Admin. Manager Daeng Brothers (1990-1992), Commercial Controller/Account Philips Ralin Electronic (1988-1990), Internal Control Officer Philips Ralin Electronic (1987-1988) dan Management Trainee Philips Ralin Electronic (1986-1987).

Beliau menyelesaikan pendidikan Sarjana Ekonomi di Universitas Katolik Parahyangan, Bandung (1986).

Indonesian citizen, born in Ambon, 29th January, 1960. He currently serves as President Director of PT Bakrieland Development Tbk. based on the Decision of the General Meeting of Shareholders on 7th June, 2012. He concurrently serves as Commissioner of PT Bakrie Telecom (2003-present).

He previously served as the President Director of PT Bakrie Sumatera Plantations Tbk (2000-2012), President Director of PT Bakrie Power (2006-2008), President Director of Tanjung Jati Power Company (2005-2008), Director of PT Bakrie & Brothers Tbk (2002-2004, 2005-2008), Director of PT Bakrie Power (2005-2006), Director of PT Bakrie Sumatra Plantation Tbk (1999-2000), Finance-Accounting & Tax General Manager of PT Satelit Palapa Indonesia (1998-1999), Finance & Administration Director of Sony Music Entertainment Indonesia (1997-1998), Finance Controller Motorola Indonesia Starpage Joint Venture (1995-1997), Finance & Admin Manager of Philips Ralin Electronics (1992-1995), Finance & Admin Manager of Daeng Brothers (1990-1992), Commercial Controller/Account of Philips Ralin Electronics (1988-1990), Internal Control Officer of Philips Ralin Electronics (1987-1988) and Management Trainee of Philips Ralin Electronics (1986-1987).

He completed his Bachelor of Economics at Parahyangan Catholic University, Bandung (1986).

# Profil Direksi

## Board of Directors' Profile



**Agus Jayadi Alwie**  
Direktur & Chief Development Officer  
Director & Chief Development Officer

Lahir di Jakarta, 28 Agustus 1958. Menjabat sebagai Direktur PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 28 Juni 2013. Beliau saat ini juga menjabat sebagai Direktur/Komisaris di beberapa Unit Usaha Bakrieland.

Beliau pernah menjabat sebagai Managing Director/CEO PT Bakrie Swasakti Utama (Bakrieland City Property) (2010-2013), Project Director PT Buana Sakti (Sampoerna Strategic Group) (2005-2010), Project Director PT Jakarta Realty (Agung Podomoro Group) (2003-2004), Asset & Development Director PT Contimas Utama Indonesia (Carrefour Group) (1999-2003), Property Management Senior Manager PT Procon Indah - Jones Lang Lasalle (1999), Property Development & Construction Senior Manager dan Division Manager PT Ciputra Development (Ciputra Group) (1990-1998), Project Engineer dan Project Manager PT Rajawali Wira Bhakti Utama - Property Development Division (Rajawali Group) (1989-1990) dan Construction & Project Manager PT Encona Engineering Inc. (Encona Group) (1984-1989).

Beliau menyelesaikan pendidikan Sarjana Teknik Arsitektur di Institut Teknologi Bandung (1984).

Beliau juga berpartisipasi menjadi pembicara di berbagai seminar dan pelatihan, antara lain:

1. Workshop "Retail Development and Investment Indonesia" - Avertedge di Jakarta.
2. Panel Discussion "Developer Panellist" - ICSC Indonesia Conference 2014 (The International Council of Shopping Centres) di Jakarta.
3. Short Course "Strategi dan Praktek Pelaksanaan Pembangunan Perkantoran" - REINCO Strategic di Jakarta.

Indonesian citizen, born in Jakarta, 28th August, 1958. He serves as Director of PT Bakrieland Development Tbk. and Chief Development Officer based on the Decision of the General Meeting of Shareholders on 28th June, 2013. He concurrently serves as Director/ Commissioner in several Bakrieland Business Units.

He formerly served as Managing Director/CEO of PT Bakrie Swasakti Utama (Bakrieland City Property) (2010-2013), Project Director of PT Buana Sakti (Sampoerna Strategic Group) (2005-2010), Project Director of PT Jakarta Realty (Agung Podomoro Group) (2003-2004), Asset & Development Director of PT Contimas Utama Indonesia (Carrefour Group) (1999-2003), Property Management Senior Manager of PT Procon Indah - Jones Lang Lasalle (1999), Property Development & Construction Senior Manager and Division Manager of PT Ciputra Development (Ciputra Group) (1990-1998), Project Engineer and Project Manager of PT Rajawali Wira Bhakti Utama - Property Development Division (Rajawali Group) (1989-1990) and Construction & Project Manager of PT Encona Engineering Inc. (Encona Group) (1984-1989).

He obtained his Bachelor of Architecture degree from the Bandung Institute of Technology (1984).

He is also frequently becoming a guest speaker on various seminar and training, which includes:

1. Workshop "Retail Development and Investment Indonesia" - Avertedge in Jakarta.
2. Panel Discussion "Developer Panellist" - ICSC Indonesia Conference 2014 (The International Council of Shopping Centres) in Jakarta.
3. Short Course "Strategi dan Praktek Pelaksanaan Pembangunan Perkantoran" - REINCO Strategic in Jakarta.





**Charles Marc Dressler**  
Direktur Independen  
Independent Director

Lahir di Darlinghurst, Australia, 2 November 1966. Menjabat sebagai Direktur PT Bakrieland Development Tbk berdasarkan Keputusan RUPS Tahunan tanggal 28 Juni 2013 dan berdasarkan Keputusan RUPS Tahunan tanggal 27 Juni 2014 diangkat sebagai Direktur Independen PT Bakrieland Development Tbk.

Beliau pernah menjabat sebagai Presiden Direktur PT Bukit Jonggol Asri, Sentul (Mei 2011-Mei 2013), Managing Director PT Graha Andrasentra Propertindo (Unit Usaha Landed Residential Bakrieland), Bogor (November 2010-Juni 2013), General Manager/ Chief Operating Officer Agalarov Estate, Moscow Russia (Januari 2008-Agustus 2010), General Manager/Consultant Canggu Club, Bali (2006-2007), Chief Executive Officer Muthaiga Country Club, Nairobi Kenya (2004-2006), General Manager/Owners Representative Noble Group Australia (Araluen Resort, Offices & Mixed Use), Perth (2003-2004), General Manager Masters Golf & Country Club and Resort, Guangzhou China (1998-2000), General Manager CCA International, Imperial Klub Golf Lippo Karawaci (1996-1998), General Manager Tering Bay Resort, Batam (1995-1996), Operations Manager Finna Golf & Country Club & Resort, Surabaya (1994-1995) dan Asst. General Manager & Acting Royal Perth Golf Club, Perth Australia (1990-1993).

Beliau menyelesaikan pendidikan di United World College (UWC), Singapore dan Leaving Certificate di Hale School, Perth (1984), Diploma di TAFE Institute (1986) dan menanggukkan Bachelor of Business Course di Edith Cowan University (1989) untuk meniti karir di bidang industri services dan properti di Asia, Afrika dan Rusia.

Pada Januari 2014, beliau berpartisipasi dalam acara Indonesia Investor Forum - 3, di Jakarta.

Australian citizen, born in Darlinghurst, Australia, 2nd November, 1966. He serves as Independent Director of PT Bakrieland Development Tbk. and Chief Services Officer based on the Decision of the General Meeting of Shareholders dated 28th June, 2013, and based on the Decision of the Annual General Meeting of shareholders dated 27th June, 2014 when he was appointed as an Independent Director of PT Bakrieland Development Tbk.

He previously served as President Director of PT Bukit Jonggol Asri, Sentul (May 2011-May 2013), Managing Director of PT Graha Andrasentra Propertindo (Business Unit of Landed Residential Bakrieland), Bogor (November 2010-June 2013), General Manager/ Chief Operating Officer of Agalarov Estate, Moscow Russia (January 2008-August 2010), the General Manager/Consultant of Canggu Club, Bali (2006-2007), Chief Executive Officer of Muthaiga Country Club, Nairobi Kenya (2004-2006), General Manager/Owner of Representative Noble Group Australia (Araluen Resort, Offices & Mixed Use), Perth (2003-2004), General Manager of the Masters Golf & Country Club and Resort, Guangzhou China (1998-2000), General Manager of CCA International, Imperial Golf Club Lippo Karawaci (1996-1998), General Manager of Tering Bay Resort, Batam (1995-1996), Operations Manager of Finna Golf & Country Club & Resort, Surabaya (1994-1995) and Assistant General Manager & Acting of Royal Perth Golf Club, Perth Australia (1990-1993).

He graduated from the United World College (UWC), Singapore and obtained High School Certificate at Hale School, Perth (1984), Diploma at TAFE Institute (1986) and suspended his Bachelor of Business Course at Edith Cowan University (1989) to pursue a career in the field of hospitality services and property in Asia, Africa and Russia.

In January 2014, he participated in the Indonesia Investor Forum - 3, in Jakarta.

# Profil Komite Audit

## Audit Committee Profile

### **Kanaka Puradiredja**

Ketua/Komisaris Independen  
Chairman/Independent Commissioner

Menjabat sebagai Ketua Komite Audit PT Bakrieland Development Tbk berdasarkan SK Dewan Komisaris PT Bakrieland Development Tbk No.: 01/SK/Kom-BLD/XII/08 tanggal 23 Desember 2008 dan diangkat kembali sebagai Ketua Komite Audit dengan SK Dewan Komisaris PT Bakrieland Development Tbk No.: 01/SK/Kom-BLD/X/13 tanggal 1 Oktober 2013 dengan periode jabatan 2013-2015. Beliau saat ini juga menjabat sebagai Ketua Dewan Kehormatan Ikatan Komite Audit Indonesia, Ketua Badan Pengurus Lembaga Komisaris dan Direktur Indonesia, anggota Dewan Kehormatan Professional in Risk Management Association dan anggota Komite Audit di berbagai perusahaan publik.

Beliau mempunyai pengalaman lebih dari 30 tahun sebagai Akuntan Publik. Beliau pernah menjabat sebagai Managing Partner dan Chairman KPMG Indonesia dan Senior Partner KAP Kanaka Puradiredja, Suhartono.

Beliau menyelesaikan pendidikan Jurusan Akuntansi, Fakultas Ekonomi, Universitas Padjadjaran, Bandung dan beliau adalah seorang Chartered Accountant Indonesia sebagai Chartered Member dari Lembaga Komisaris dan Direktur Indonesia serta memiliki Certified Risk Management Professional.

He occupies the position as Chairman of the Audit Committee of PT Bakrieland Development Tbk. based on the Decree of the Board of Commissioners No. 01/SK/Kom-BLD/XII/08 dated 23rd December, 2008 and was reappointed for the same position through the Decree of the Board of Commissioners of PT Bakrieland Development Tbk No. 01/SK/Kom-BLD/X/13 dated 1st October, 2013 with the term of office being 2013-2015. Currently he is also the Chairman of the Honorary Board of the Indonesian Association of Audit Committee, Chairman of the Board of the Indonesian Institute of Commissioners and Directors, member of the Professional Honorary Board of the Risk Management Association and member of the Audit Committee in various public companies.

With more than 30 years experience as a Public Accountant, he formerly served as Managing Partner and Chairman of KPMG Indonesia and Senior Partner in the Public Accounting Firm Kanaka Puradiredja, Suhartono.

Graduated from the Accounting Department, Faculty of Economics, Universitas Padjadjaran, Bandung, he is a Chartered Member of the Indonesian Institute of Commissioners and Directors and a Certified Risk Management Professional.

### **Mohamad Hassan**

Anggota  
Member

Lahir di Jakarta, 21 Desember 1960. Beliau menjadi anggota Komite Audit PT Bakrieland Development Tbk berdasarkan SK Dewan Komisaris PT Bakrieland Development Tbk No.: 01/SK/Kom-BLD/XII/08 tanggal 23 Desember 2008 dan diangkat kembali sebagai anggota Komite Audit dengan SK Dewan Komisaris PT Bakrieland Development Tbk No.: 01/SK/Kom-BLD/X/13 tanggal 1 Oktober 2013 dengan periode jabatan 2013-2015. Beliau saat ini juga sebagai pengajar di Sekolah Tinggi Akuntansi Negara (STAN) dan di Program Pasca Sarjana Institut Bisnis dan Informatika Indonesia (IBII).

Born in Jakarta, 21st December, 1960, he became a member of the Audit Committee of PT Bakrieland Development Tbk. through the Decree of the Board of Commissioners of PT Bakrieland Development Tbk No. 01/SK/Kom-BLD/XII/08 dated 23rd December, 2008 and was reappointed for the same position through the Decree of the Board of Commissioners of PT Bakrieland Development Tbk. No. 01/SK/Kom-BLD/X/13 dated 1st October, 2013 with the term of office being from 2013 to 2015. He is concurrently as a lecturer at the State College of Accountancy (STAN) and for the Graduate Program in the Indonesian Institute of Business and Information Technology (IBII).

Beliau juga aktif sebagai Ketua Dewan Pengurus Ikatan Komite Audit Indonesia (IKAI), anggota pengurus Perhimpunan Auditor Internal Indonesia (PAII), anggota Dewan Penguji Certified Professional Management Accountant (CPMA), anggota Dewan Sertifikasi Qualified Internal Auditors (DS-QIA), anggota organisasi profesi Ikatan Akuntan Indonesia (IAI) dan anggota Dewan Pengurus The Institut of Internal Auditors Indonesia (IIA Indonesia).

Beliau pernah menjadi Auditor di Badan Pengawasan Keuangan dan Pembangunan (BPKP), Pengurus dan Tim Manajemen di Yayasan Pendidikan Internal Audit (YPIA) dan Finance and Administration Manager di PT Amintaland Group.

He is also active as Head of the Managing Board of the Indonesian Association of Audit Committees (IKAI), member of the board of the Indonesian Association of Internal Auditors (PAII), member of the Board of Examiners of the Certified Professional Management Accountant (CPMA), member of the Board of Certification of the Qualified Internal Auditors (DS-QIA), member of the professional organization namely Indonesian Association of Accountants (IAI) and member of Board The Institute of Internal Auditors Indonesia (IIA Indonesia).

He once served as an Auditor in the Financial and Development Supervisory Agency (BPK), the Board and Management Team in the Internal Audit Education Foundation (YPIA) and Finance and Administration Manager at PT Amintaland Group.

#### **Indra Safitri, SH,MM,CPRM,QIA**

Anggota  
Member

Lahir di Rengat - Riau, 20 Januari 1964. Menjadi anggota Komite Audit PT Bakrieland Development Tbk berdasarkan SK Dewan Komisaris PT Bakrieland Development Tbk No.: 01/SK/Kom-BLD/X/13 tanggal 1 Oktober 2013 dengan periode jabatan 2013-2015. Beliau saat ini juga menjabat sebagai Senior of Counsel di Firma Hukum Melli Darsa & Co (MDC), anggota Komite Audit di PT Bumi Resources Mineral Tbk dan Komite Penilaian PT.Bursa Efek Indonesia (BEI). Sebelumnya pernah menjabat anggota Komite Audit di beberapa Perusahaan Publik.

Pendidikan Sarjana Hukum dari Fakultas Hukum Universitas Indonesia dan Magister Manajemen dari Sekolah Tinggi Manajemen PPM, pemegang Sertifikasi Manajemen Risiko-CRMP dan Internal Audit-QIA.

Beliau saat ini juga sebagai Ketua Umum Himpunan Konsultan Hukum Pasar Modal (HKHPM), Pengurus DPN Perhimpunan Advokat Indonesia (PERADI) dan Pengurus Lembaga Komisaris Direksi Indonesia (LKDI).

Born in Rengat - Riau, 20th January, 1964, he became a member of the Audit Committee of PT Bakrieland Development Tbk. through the Decree of the Board of Commissioners of PT Bakrieland Development Tbk. 01/SK/Kom-BLD/X/ dated 1st October, 2013 with the term of office being from 2013-2015. He currently also serves as Senior Counsel at the law firm Melli Darsa & Co. (MDC), a member of the Audit Committee of PT Bumi Resources Mineral Tbk and Assessment Committee of PT Bursa Efek Indonesia (IDX). Previously he served as member of the Audit Committee in several Public Companies.

He graduated with a law degree from the Faculty of Law at Universitas Indonesia and a Master of Management degree from PPM School of Management. He is a holder of the Risk Management-CRMP Certification and Internal Audit-QIA Certification

He is currently also serves as Chairman of the Capital Market Legal Consultants Association (HKHPM), member of the Board of the Indonesian Advocates Association (PERADI) and member of the Board Indonesian Institute of Commissioners and Directors (LKDI).

# PROFIL KOMITE-KOMITE

Profile of Committees

## **Komite Pemantau Risiko** **Risk Monitoring Committee**

### **Lukman Purnomosidi**

Ketua/Komisaris Independen  
Chairman/Independent Commissioner

Profil dapat dilihat di halaman 255  
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### **Supartono**

Anggota/Komisaris  
Member/Commissioner

Profil dapat dilihat di halaman 253  
Profile can be seen on page 253

## **Komite Nominasi dan Remunerasi** **Nomination and Remuneration** **Committee**

### **Lukman Purnomosidi**

Ketua/Komisaris Independen  
Chairman/Independent Commissioner

Profil dapat dilihat di halaman 255  
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### **Bambang Irawan Hendradi**

Anggota/Presiden Komisaris  
Member/President Commissioner

Profil dapat dilihat di halaman 252  
Profile can be seen on page 252

### **Supartono**

Anggota/Komisaris  
Member/Commissioner

Profil dapat dilihat di halaman 253  
Profile can be seen on page 253

## **Komite Kebijakan Corporate Governance** **Corporate Governance Policy Committee**

### **Kanaka Puradiredja**

Ketua/Komisaris Independen  
Chairman/Independent Commissioner

Profil dapat dilihat di halaman 256  
Profile can be seen on page 256

### **Bambang Irawan Hendradi**

Anggota/Presiden Komisaris  
Member/President Commissioner

Profil dapat dilihat di halaman 252  
Profile can be seen on page 252

### **Supartono**

Anggota/Komisaris  
Member/Commissioner

Profil dapat dilihat di halaman 253  
Profile can be seen on page 253

# MANAJEMEN

## Management

### Tim Manajemen Korporasi Management Team Corporate

| Nama/Name               | Posisi Jabatan/Position Title  |
|-------------------------|--|
| Bambang Irawan Hendradi | President Commissioner   |
| Armansyah Yamin         | Commissioner   |
| Supartono               | Commissioner   |
| Lukman Purnomosidi      | Commissioner - Independent   |
| Kanaka Puradiredja      | Commissioner - Independent   |
| Ambono Janurianto       | President Director and Chief Executive Officer   |
| Agus Jayadi Alwie       | Director and Chief Development Officer   |
| Charles Marc Dressler   | Independent Director   |
| Buce Yeef               | Chief Finance Officer  |
| Erry Zulamri Djaelani   | Corporate Secretary  |
| Yudy Rizard Hakim       | Chief Corporate Affairs Officer  |
| Elis Yusa               | Chief Corporate Human Capital Officer  |
| Bram Subiandoro         | Corporate Business Development Division Head   |
| Jordan Lubis            | Corporate Risk Management & Compliance Division Head<br>Corporate Internal Audit Division Head |
| Zikril Hakim            | Corporate Strategy Management Division Head  |
| Harsya Novwan           | Corporate Legal Division Head  |
| Dadi Mulyana            | Corporate Accounting Division Head   |
| Lucky Ida Royani        | Corporate Information Technology Division Head   |

### Tim Manajemen PT Bakrie Swasakti Utama Management Team PT Bakrie Swasakti Utama

| Nama/Name           | Posisi Jabatan/Position Title             |
|---------------------|---|
| Sri Hascaryo        | President Director                        |
| Wawan D. Guratno    | Director                                  |
| Aninditha A. Bakrie | Deputy Director                           |
| Melky Aliandry      | Chief Operations Officer                  |
| Hendra Iswadi       | Chief Finance Officer                     |
| Andre R Makalam     | Chief Business Development Officer        |
| Indra Gunawan       | Chief Marketing Officer                   |
| Rochmad Wahyudi     | Chief Design and Construction Officer     |
| Maulana Adnan       | Chief Human Resources and Support Officer |

### Tim Manajemen PT Bakrie Nirwana Realty Management Team PT Bakrie Nirwana Realty

| Nama/Name    | Posisi Jabatan/Position Title |
|--------------|-------------------------------|
| Darsono      | President Director            |
| M. Taufik    | Director                      |
| Sony Mulyadi | Director                      |

### Tim Manajemen PT Bakrie Nirwana Semesta Management Team PT Bakrie Nirwana Semesta

| Nama/Name          | Posisi Jabatan/Position Title             |
|--------------------|---|
| Marudi Surachman   | President Director                        |
| Edikar             | Director                                  |
| N. Henu Kusdaryono | Director                                  |
| Achmad Azhar       | Chief Support and Risk Management Officer |

### Tim Manajemen PT Graha Andrasentra Propertindo Management Team PT Graha Andrasentra Propertindo

| Nama/Name            | Posisi Jabatan/Position Title    |
|----------------------|----------------------------------|
| Jo Eddy Respati      | President Director               |
| Hendry Harmen        | Director                         |
| Kurniawati Budiman   | Director                         |
| Santoso Budi         | Corporate Secretary              |
| Nuzirman Nurdin      | Chief Investor Relations Officer |
| Handoko N. Soetrisno | Chief Human Capital Officer      |

# NAMA DAN ALAMAT ANAK PERUSAHAAN

## Name and Address of Subsidiaries

### **PT Citrasaudara Abadi**

Jl. Raya Mauk km. 5  
Tangerang, Banten  
Tel. +62 21 5583959  
Fax. +62 21 5583959

### **PT Villa Del Sol**

Wisma Bakrie 2, Lantai 9  
Jl. H. R. Rasuna Said Kav. B – 2  
Jakarta 12920  
Tel. +62 21 57942157  
Fax. +62 21 57942159

### **PT Krakatau Lampung Tourism Development**

Wisma Bakrie 2, Lantai 9  
Jl. H. R. Rasuna Said, Kav. B – 2  
Jakarta 12920  
Tel. +62 21 57942157  
Fax. +62 21 57942159

### **PT Graha Andrasentra Propertindo**

Perumahan Bogor Nirwana Residence  
Marketing Office  
Jl. Dreded – Pahlawan  
(Jl. Bogor Nirwana Residence)  
Mulyaharja Bogor Selatan  
Bogor 16132  
Tel. +62 251 8211290  
Fax. +62 251 8211295

### **PT Bakrie Swasakti Utama**

Epiwalk Office Suite,  
Lantai 6 unit A601  
Komplek Rasuna Epicentrum  
Jl. H. R. Rasuna Said Kuningan  
Jakarta 12940  
Tel. +62 21 29426666  
Fax. +62 21 29057777

### **PT Superwish Perkasa**

Epiwalk Office Suite,  
Lantai 6 unit A601  
Komplek Rasuna Epicentrum  
Jl. H. R. Rasuna Said Kuningan  
Jakarta 12940  
Tel. +62 21 29426666  
Fax. +62 21 29057777

### **PT Bakrie Nirwana Semesta**

Wisma Bakrie 2, Lantai 9  
Jl. H. R. Rasuna Said, Kav. B – 2  
Jakarta 12920  
Tel. +62 21 57942157  
Fax. +62 21 57942159

### **PT Bumi Daya Makmur**

Epiwalk Office Suite, Lantai 6 unit  
A601  
Komplek Rasuna Epicentrum  
Jl. H. R. Rasuna Said Kuningan  
Jakarta 12940  
Tel. +62 21 29426666  
Fax. +62 21 29057777

### **PT Bakrie Infrastructure**

Wisma Bakrie 1, Lantai 6  
Jl. H. R. Rasuna Said Kav. B – 1  
Jakarta 12920  
Tel. +62 21 5257835  
Fax. +62 21 5225063

### **PT Bakrie Graha Investama**

Wisma Bakrie 1, Lantai 6  
Jl. H. R. Rasuna Said Kav. B – 1  
Jakarta 12920  
Tel. +62 21 5257835  
Fax. +62 21 5225063

### **PT Bakrie Sentra Investama**

Wisma Bakrie 1, Lantai 6  
Jl. H. R. Rasuna Said, Kav. B-1  
Jakarta 12920  
Tel. +62 21 5257835  
Fax. +62 21 5225063

### **PT Bakrie Nirwana Realty**

Perumahan Bogor Nirwana Residence  
Marketing Office  
Jl. Dreded – Pahlawan  
(Jl. Bogor Nirwana Residence)  
Mulyaharja Bogor Selatan  
Bogor 16132  
Tel. +62 251 8211290  
Fax. +62 251 8211295

### **BLD Investment Pte, Ltd**

10 Anson Road # 03-05  
International Plaza  
Singapore 079903  
Tel. +65 63233956/57  
Fax. +65 63233959

### **Limitless World International Services 6 Limited**

P.O. Box 17000 Dubai  
United Arab Emirates

### **PT Bahana Sukmasejahtera**

Marketing Office  
Jl. Dreded – Pahlawan  
(Jl. Bogor Nirwana Residence)  
Mulyaharja Bogor Selatan  
Bogor - Jawa Barat 16132  
Tel. +62 251 8211290  
Fax. +62 251 8211295

### **PT Bakrie Pesona Rasuna**

Gedung Pasar Festival  
Jl. H. R. Rasuna Said Kav. C – 22  
Jakarta 12940  
Tel. +62 21 5263212  
Fax. +62 21 5263144

### **PT Rasuna Residence Development**

Komplek Apartemen Taman Rasuna  
Jl. H. R. Rasuna Said  
Jakarta 12960  
Tel. +62 21 83705555  
Fax. +62 21 83786244

### **PT Provinces Indonesia**

Wisma Bakrie 1, Lantai Basement  
Jl. H. R. Rasuna Said Kav. B – 1  
Jakarta 12920  
Tel. +62 21 5250212  
Fax. +62 21 5200437

### **PT Graha Multi Insani**

Wisma Bakrie 1, Lantai 6  
Jl. H. R. Rasuna Said, Kav. B-1  
Jakarta 12920  
Tel. +62 21 5257835  
Fax. +62 21 5225063



**PT Bakrie Pangripta Loka**

Jl. Sentra Primer Timur  
Kelurahan Pulogebang  
Kecamatan Cakung  
Jakarta Timur 13950  
Telp +62 21 48704999  
Fax +62 21 48703182

**PT Mutiara Masyhur Sejahtera**

Jl. Kahuripan Raya no. 7 Kav. 4-6  
Sidoarjo - Jawa Timur  
Tel. +62 31 8833999  
Fax. +62 31 8822555

**PT Alberta Utilities**

Recapital Building, Lantai 10  
Jl. Adityawarman Kav. 55  
Kebayoran Baru, Jakarta Selatan  
Tel. +62 21 2702277  
Fax. +62 21 7246881

**BLD Asia Pte, Ltd**

10 Anson Road # 03-05  
International Plaza  
Singapore 079903  
Tel. +65 63233956/57  
Fax. +65 63233959

**PT Hotel Elty Tenggarong**

Wisma Bakrie 2, Lantai 9  
Jl. H. R. Rasuna Said, Kav. B – 2  
Jakarta 12920  
Tel. +62 21 57942157  
Fax. +62 21 57942159

**Alamat proyek:**

Jl. Pahlawan No. 1  
Kelurahan Timbau, Kecamatan  
Tenggarong  
Kutai, Kertanegara  
Tel. +62 541 664703  
Fax. +62 541 664709

**PT Sanggraha Pelita Sentosa**

Wisma Bakrie 1, Lantai 6  
Jl. H. R. Rasuna Said Kav. B – 1  
Jakarta 12920  
Tel. +62 21 5257835  
Fax. +62 21 5225063

**PT Graha Intan Bali**

Wisma Bakrie 2, Lantai 9  
Jl. H. R. Rasuna Said, Kav. B-2  
Jakarta 12920  
Tel. +62 21 57942157  
Fax. +62 21 57942159

**PT Jungleland Asia**

Jungleland Boulevard  
Kawasan Sentul Nirwana  
Bogor  
Tel. +62 21 29311313  
Fax. +62 21 29311311

# KANTOR PEMASARAN UNIT USAHA/KEMITRAAN

Marketing Office of Business Units/ Partnership

## PT Bakrie Swasakti Utama

### 1. Proyek Rasuna Epicentrum

A. Epiwalk Office Suite,  
Lantai 6 Unit A601  
Komplek Rasuna Epicentrum  
Jl. HR. Rasuna Said Kuningan  
Tel. +62 21 29426666  
Fax. +62 21 29057777

B. Kantor Marketing Epicentrum  
Epiwalk - South Gate  
Kompleks Epicentrum  
Jl. H.R. Rasuna Said  
Jakarta Selatan 12940  
Tel. +62 21 52906666  
Fax. +62 21 52906888  
www.rasunaepicentrum.com

C. Plaza Festival -  
PT Bakrie Pesona Rasuna  
Jl. HR. Rasuna Said Kav. C-22  
Jakarta Selatan 12960  
Tel. +62 21 5263134  
Fax. +62 21 5263144

### 2. Proyek Awana Condotel & Townhouse

A. PT Graha Multi Insani  
Jl. Mayjen Sutoyo No. 52  
Mantrijeron -  
Yogyakarta 55143  
Tel. +62 274 376032  
Fax. +62 274 381143  
www.awana-yogyakarta.com

B. Proyek Hadiningrat Terrace  
Hotel & Apartment  
PT Graha Multi Insani  
Jl. Dr. Sarjito No. 7 B Terban  
Gondokusuman -  
Yogyakarta 55223  
www.hadiningrat-terrace.com

### 3. Proyek Rusunami Sentra Timur Residence

A. PT Bakrie Pangripta Loka  
Sentra Timur Residence  
Jl. Sentra Primer Timur  
Jakarta Timur 13950  
Tel. +62 21 48704999  
Fax. +62 21 48703182  
www.sentratimur.com

B. Proyek Kahuripan Nirwana  
Village  
Ruko Boulevard Kav. 17  
Jl. Raya Kahuripan Nirwana  
Sidoarjo - Jawa Timur  
Tel. +62 21 58203099

## PT Graha Andrasentra Propertindo

1. **Proyek Perumahan Bogor Nirwana Residence**  
PT Graha Andrasentra Propertindo  
Marketing Gallery Bogor Nirwana  
Residence  
Jl. Pahlawan - Dreded  
Bogor 16119  
Tel. +62 251 8211290  
Fax. +62 251 8211295  
www.bnr.co.id

2. **The Jungle Waterpark**  
Bogor Nirwana Residence  
Jl. Pahlawan - Dreded  
Bogor 16119  
Tel. +62 251 8212666  
Fax. +62 251 8212828  
www.thejungleadventure.com

### 3. JungleLand Adventure Theme Park

JungleLand Boulevard No. 1  
Kawasan Sentul Nirwana,  
Sentul City.  
Tel. +62 21 29311313  
Fax. +62 251 8212828  
www.jungleland.co.id

### 4. JungleFest Theme Park

Bogor Nirwana Residence,  
Jl. Pahlawan - Dreded  
Bogor 16119  
Tel. +62 251 7562 999

## PT Bakrie Nirwana Semesta

1. **Grand Elty Krakatoa**  
Kawasan Krakatoa Nirwana  
Resort  
Jl. Trans Sumatera km. 45,  
Desa Merak Belatung  
Kalianda, Lampung Selatan 35551  
Tel. +62 727 322900  
Fax. +62 727 322323  
www.grandeltykrakatoa.com

2. **Hotel Grand Elty Singgasana**  
Jl. Pahlawan No. 1 Tenggara  
Kalimantan Timur  
Tel. +62 541 664703  
Fax. +62 541 664709  
www.grandelty.com

# INFORMASI BAGI PEMEGANG SAHAM

## Information for Shareholders

### Akuntan Publik Independent Public Accountant

Kosasih, Nurdiyaman, Tjahjo & Rekan  
Gedung Jaya, 4<sup>th</sup> Floor Suite L04 - B1  
Jl. M.H. Thamrin No. 12 Jakarta 10340  
Tel. +62 21 3192 8000  
Fax. +62 21 3192 8151

### Biro Administrasi Efek Share Registrar

PT Sinartama Gunita  
Sinar Mas Land Plaza, Tower 1, 9th Floor  
Jl. MH Thamrin No. 51  
Jakarta 10350 Indonesia  
Tel. +62 21 392 2332  
Fax. +62 21 392 3003  
Website : [www.sinartama.co.id](http://www.sinartama.co.id)  
E-mail : [helpdesk1@sinartama.co.id](mailto:helpdesk1@sinartama.co.id)

### Saham Tercatat Stock Listing

PT Bursa Efek Indonesia  
Indonesia Stock Exchange Building, Tower I, 6th Floor  
Jl. Jend. Sudirman Kav. 52-53  
Jakarta 12190 Indonesia  
Tel. +62 21 515 0515  
Fax. +62 21 515 0330  
Website : [www.idx.co.id](http://www.idx.co.id)  
E-mail : [callcenter@idx.co.id](mailto:callcenter@idx.co.id)

### Notaris Notary

Aryanti Artisari, S.H., M.Kn.  
Menara Sudirman, 18th Floor  
Jl. Jend. Sudirman Kav. 60  
Jakarta 12190  
Tel. +62 21 5204778  
Fax. +62 21 5204779  
E-mail : [aryanti.artisari@gmail.com](mailto:aryanti.artisari@gmail.com)

### Rapat Umum Pemegang Saham Tahunan Annual General Meeting of Shareholders

5 Juni 2015  
The Bridge Function Room –  
Hotel Aston Rasuna Jakarta  
Komplek Apartemen Taman Rasuna  
Jl. HR. Rasuna Said, Kuningan - Jakarta

# Surat Pernyataan Dewan Komisaris & Direksi

## Statement from the Boards of Commissioners and Directors

Yang bertandatangan di bawah ini telah membaca dan memeriksa dengan seksama serta menyetujui isi dari naskah Buku Laporan Tahunan Perusahaan tahun 2014, yang didalamnya juga memuat Laporan Keuangan Perusahaan untuk tahun buku 2014.

The undersigned have read and duly examined and approved the Annual Report of the Company for the year 2014, which includes the Financial Statements for the year 2014.

### Dewan Komisaris - Board of Commissioners



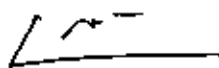
**Bambang Irawan Hendradi**  
Presiden Komisaris  
President Commissioner



**Armansyah Yamin**  
Komisaris  
Commissioner



**Supartono**  
Komisaris  
Commissioner

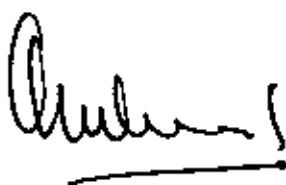


**Lukman Purnomosidi**  
Komisaris Independen  
Independent Commissioner



**Kanaka Puradiredja**  
Komisaris Independen  
Independent Commissioner

### Direksi - Directors



**Ambono Janurianto**  
Presiden Direktur & Chief Executive Officer  
President Director & Chief Executive Officer



**Agus Jayadi Alwie**  
Direktur & Chief Development Officer  
Director & Chief Development Officer



**Charles Marc Dressler**  
Direktur Independen  
Independent Director

# Surat Pernyataan tentang Keaslian Laporan Tahunan 2014

## Statement of Authenticity 2014 Annual Report

Atas nama Direksi PT Bakrieland Development Tbk, saya yang bertanda tangan di bawah ini menyatakan bahwa Laporan Tahunan PT Bakrieland Development Tbk tahun 2014 ini adalah dokumen asli, dan pernyataan ini merupakan bagian yang tidak terpisahkan dari Laporan Tahunan Perusahaan.

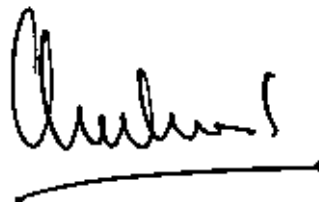
Demikian pernyataan ini dibuat dengan sebenarnya.

Jakarta, 30 April 2015

On behalf of the Board of Directors of PT Bakrieland Development Tbk, I, the undersigned, declare this 2014 Annual Report of PT Bakrieland Development Tbk is the original document, and this statement is a part of the Company's Annual Report.

This statement was made with truth.

Jakarta, 30 April 2015



**Ambono Janurianto**

Presiden Direktur & Chief Executive Officer  
President Director & Chief Executive Officer

# Referensi Silang Peraturan Bapepam-LK No X.K.6

## Cross Reference of BAPEPAM-LK Regulation No X.K.6

| Peraturan  | Halaman Page | Regulation  |
|--|--------------|---|
| <b>A. Ketentuan Umum</b>   |              | <b>A. General Provisions</b>  |
| 1) Laporan Tahunan wajib memuat:   |              | 1) The Annual Report should contain:  |
| a. ikhtisar data keuangan penting;   | 24           | a. Summary of Key Financial Information;  |
| b. laporan Dewan Komisaris;  | 30           | b. report from the BOC;   |
| c. laporan Direksi;  | 38           | c. report from the BOD;   |
| d. profil perusahaan;  | 2-29         | d. company profile;   |
| e. analisis dan pembahasan manajemen;  | 56-109       | e. management analysis and discussion;  |
| f. tata kelola perusahaan;   | 124-213      | f. corporate governance;  |
| g. tanggung jawab sosial perusahaan;   | 214-250      | g. corporate social responsibilities;   |
| h. laporan keuangan tahunan yang telah diaudit; dan  | 280          | h. audited financial statements; and  |
| i. surat pernyataan tanggung jawab Dewan Komisaris dan Direksi atas kebenaran isi laporan tahunan.   | 282          | i. statement that the Board of Directors and the Board of Commissioners are fully responsible for the accuracy of the Annual Report.  |
| 2) Laporan Tahunan wajib disajikan dalam bahasa Indonesia. Dalam hal Laporan Tahunan juga dibuat selain dalam bahasa Indonesia, baik dalam dokumen yang sama maupun terpisah, maka Laporan Tahunan dimaksud harus memuat informasi yang sama. Dalam hal terdapat perbedaan penafsiran akibat penerjemahan bahasa, maka yang digunakan sebagai acuan adalah Laporan Tahunan dalam bahasa Indonesia. | √            | 2) The Annual Report must be in the Indonesian language. If the Annual Report is also presented in another language, either in the same or separate documents, the documents must be available at the same time and contain the same material information. In cases where there is any different interpretation due to the transfer of language, the financial statement in the Indonesian language shall become the reference. |
| 3) Laporan Tahunan wajib dibuat sedemikian rupa sehingga mudah dibaca. Gambar, grafik, tabel, dan diagram disajikan dengan mencantumkan judul dan/ atau keterangan yang jelas.   | √            | 3) The Annual Report should be prepared in a form that is easy to read. Images, charts, tables, and diagrams are presented by mentioning the title and / or clear description.  |
| 4) Laporan Tahunan wajib dicetak pada kertas berwarna terang yang berkualitas baik, berukuran A4, dijilid, dan dimungkinkin untuk direproduksi dengan fotokopi.  | √            | 4) The Annual Report must be printed on light colored paper of high quality, in A4 size, bound, and in a format that permits reproduction by photocopy.   |
| <b>B. Ikhtisar Data Keuangan Penting</b>   |              | <b>B. Summary of Key Financial Information</b>  |
| 1) Ikhtisar data keuangan penting disajikan dalam bentuk perbandingan selama 3 (tiga) tahun buku atau sejak memulai usahanya. Jika perusahaan tersebut menjalankan kegiatan usahanya selama kurang dari 3 (tiga) tahun, yang memuat paling kurang:   |              | 1) Summary of Key Financial Information is presented in comparison with previous 3 (three) fiscal years or since commencement of business of the company, at least contain:   |
| a. pendapatan;   | 24           | a. income;  |
| b. laba bruto;   | 24           | b. gross profit;  |
| c. laba (rugi);  | 24           | c. profit (loss);   |
| d. jumlah laba (rugi) yang dapat diatribusikan kepada pemilik entitas induk dan kepentingan non pengendali;  | 24           | d. total profit (loss) attributable to equity holders of the parent entity and non controlling interest;  |
| e. total laba (rugi) komprehensif;   | 24           | e. total comprehensive profit (loss);   |
| f. jumlah laba (rugi) komprehensif yang dapat diatribusikan kepada pemilik entitas induk dan kepentingan non pengendali;   | 24           | f. total comprehensive profit (loss) attributable to equity holders of the parent entity and non controlling interest;  |
| g. laba (rugi) per saham;  | 24           | g. earning (loss) per share;  |
| h. jumlah aset;  | 24           | h. total assets;  |
| i. jumlah liabilitas;  | 24           | i. total liabilities;   |
| j. jumlah ekuitas;   | 24           | j. total equities;  |
| k. rasio laba (rugi) terhadap jumlah aset;   | 24           | k. profit (loss) to total assets ratio;   |
| l. rasio laba (rugi) terhadap ekuitas;   | 24           | l. profit (loss) to equities ratio;   |
| m. rasio laba (rugi) terhadap pendapatan;  | 24           | m. profit (loss) to income ratio;   |
| n. rasio lancar;   | 24           | n. current ratio;   |
| o. rasio liabilitas terhadap ekuitas;  | 24           | o. liabilities to equities ratio;   |

| Peraturan   | Halaman Page                           | Regulation   |
|---|--|--|
| p. rasio liabilitas terhadap jumlah aset; dan   | 24                                     | p. liability to total assets ratio; and  |
| q. informasi dan rasio keuangan lainnya yang relevan dengan perusahaan dan jenis industrinya.   | 24                                     | q. other information and financial ratios relevant to the company and type of industry.  |
| 2) Laporan Tahunan wajib memuat informasi mengenai saham yang diterbitkan untuk setiap masa triwulan dalam 2 (dua) tahun buku terakhir (jika ada), paling kurang meliputi:  |  | 2) The Annual Report should contain information with respect to shares issued for each three-month period in the last two (2) fiscal years (if any), at least covering:  |
| a. jumlah saham yang beredar;   | 26                                     | a. number of outstanding shares;   |
| b. kapitalisasi pasar;  | tidak ada pengungkapan (not disclosed) | b. market capitalization;  |
| c. harga saham tertinggi, terendah, dan penutupan; dan  | tidak ada pengungkapan (not disclosed) | c. highest share price, lowest share price, closing share price; and   |
| d. volume perdagangan.  | tidak ada pengungkapan (not disclosed) | d. share volume.   |
| 3) Dalam hal terjadi aksi korporasi, seperti pemecahan saham (stock split), penggabungan saham (reverse stock), dividen saham, saham bonus, dan penurunan nilai nominal saham, maka informasi harga saham sebagaimana dimaksud dalam angka 2), wajib ditambahkan penjelasan antara lain mengenai: |  | 3) In the event of corporate actions, including stock split, reverse stock, dividend, bonus share, and decrease in par value of shares, then the share price referred to in point 2), should be added with explanation on:                           |
| a. tanggal pelaksanaan aksi korporasi;  | tidak ada pengungkapan (not disclosed) | a. date of corporate action;   |
| b. rasio stock split, reverse stock, dividen saham, saham bonus, dan penurunan nilai saham;   | tidak ada pengungkapan (not disclosed) | b. stock split ratio, reverse stock, dividend, bonus shares, and reduce par value of shares;   |
| c. jumlah saham beredar sebelum dan sesudah aksi korporasi; dan   | tidak ada pengungkapan (not disclosed) | c. number of outstanding shares prior to and after corporate action; and   |
| d. harga saham sebelum dan sesudah aksi korporasi.  | tidak ada pengungkapan (not disclosed) | d. share price prior to and after corporate action.  |
| 4) Dalam hal perdagangan saham perusahaan dihentikan sementara (suspension) dalam tahun buku, maka Laporan Tahunan wajib memuat penjelasan mengenai alasan penghentian sementara tersebut.  | tidak ada pengungkapan (not disclosed) | 4) In the event that the company's shares were suspended from trading during the year under review, then the Annual Report should contain explanation on the reason for the suspension.  |
| 5) Dalam hal penghentian sementara sebagaimana dimaksud dalam angka 4) masih berlangsung hingga tanggal penerbitan laporan tahunan, maka Emiten atau Perusahaan Publik wajib menjelaskan pula tindakan-tindakan yang dilakukan perusahaan untuk menyelesaikan masalah tersebut.                   | tidak ada pengungkapan (not disclosed) | 5) In the event that the suspension as referred to in point 4) was still in effect until the date of the Annual Report, then the Issuer or the Public Company should also explain the corporate actions taken by the company in resolving the issue. |
| <b>C. Laporan Dewan Komisaris</b><br>Laporan Dewan Komisaris paling kurang memuat hal-hal sebagai berikut:  |  | <b>C. The Board of Commissioners Report</b><br>The Board of Commissioners Report should at least contain the following items:  |
| 1) Penilaian terhadap kinerja Direksi mengenai pengelolaan perusahaan;  | 32-34                                  | 1) Assessment on the performance of the Board of Directors in managing the company.  |
| 2) Pandangan atas prospek usaha perusahaan yang disusun oleh Direksi; dan   | 34-35                                  | 2) View on the prospects of the company's business as established by the Board of Directors, and   |
| 3) Perubahan komposisi anggota Dewan Komisaris dan alasan perubahannya (jika ada).  | 37                                     | 3) Changes in the composition of the Board of Commissioners (if any).  |

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| <b>D. Laporan Direksi</b><br>Laporan Direksi paling kurang memuat hal-hal sebagai berikut:  |  | <b>D. The Board of Directors Report</b><br>The Board of Directors Report should at least contain the following items:   |
| 1) Kinerja perusahaan, yang mencakup antara lain kebijakan strategis, perbandingan antara hasil yang dicapai dengan yang ditargetkan, dan kendala-kendala yang dihadapi perusahaan;   | 39-42                                  | 1) The company's performance, i.e. strategic policies, comparison between achievement of results and targets, and challenges faced by the company;  |
| 2) Gambaran tentang prospek usaha;  | 43                                     | 2) Business prospects;  |
| 3) Penerapan tata kelola perusahaan; dan  | 45                                     | 3) Implementation of Good Corporate Governance by the company; and  |
| 4) Perubahan komposisi anggota Direksi dan alasan perubahannya (jika ada).  | 48                                     | 4) Changes in the composition of the Board of Directors (if any).   |
| <b>E. Profil Perusahaan</b><br>Profil perusahaan paling kurang memuat hal-hal sebagai berikut:  |  | <b>E. Company Profile</b><br>The Company Profile should at least contain the following:   |
| 1) Nama, alamat, nomor telepon, nomor faksimile, alamat surat elektronik (e-mail), dan laman (website) perusahaan dan/atau kantor cabang atau kantor perwakilan, yang memungkinkan masyarakat dapat memperoleh informasi mengenai perusahaan;   | 266-268                                | 1) Name, address, telephone and/or facsimile, email, website of the company and/or branch offices or representative office, which enable public to access information about the company;  |
| 2) Riwayat singkat perusahaan;  | 16-17                                  | 2) Brief history of the company.  |
| 3) Kegiatan usaha perusahaan menurut Anggaran Dasar terakhir, serta jenis produk dan/atau jasa yang dihasilkan;   | 22                                     | 3) Line of business according to the latest Articles of Association, and types of products and/or services produced.  |
| 4) Struktur organisasi perusahaan dalam bentuk bagan, paling kurang sampai dengan struktur satu tingkat di bawah Direksi, disertai dengan nama dan jabatan;   | 23                                     | 4) Structure of organization in chart form, at least one level below the Board of Directors, with the names and titles;   |
| 5) Visi dan misi perusahaan;  | 10-13                                  | 5) Vision and mission of the company;   |
| 6) Profil Dewan Komisaris, meliputi:  |  | 6) The Board of Commissioners profiles include:   |
| a. nama;  | 141                                    | a. name;  |
| b. riwayat jabatan, pengalaman kerja yang dimiliki, dan dasar hukum penunjukkan pertama kali pada Emiten atau Perusahaan Publik, sebagaimana dicantumkan dalam berita acara keputusan RUPS;   | 140                                    | b. history of position, working experience, and legal basis for first appointment to the Issuer or Public company, as stated in the minutes of GMS resolutions.   |
| c. riwayat pendidikan;  | 252-256                                | c. history of education;  |
| d. penjelasan singkat mengenai jenis pelatihan dalam rangka meningkatkan kompetensi Dewan Komisaris yang telah diikuti dalam tahun buku (jika ada); dan   | tidak ada pengungkapan (not disclosed) | d. short description on the competency enhancement training programs for members of the Board of Commissioners during the year under review (if any); and   |
| e. pengungkapan hubungan afiliasi dengan anggota Direksi dan anggota Dewan Komisaris lainnya, serta pemegang saham (jika ada);  | 143                                    | e. disclosure of affiliation with other members of the Board of Commissioners and Board of Directors, and shareholders (if any);  |
| 7) Profil Direksi, meliputi:  |  | 7) The Board of Directors profiles include:   |
| a. nama dan uraian singkat tentang tugas dan fungsi yang dilaksanakan;  | 155-156                                | a. name and short description of duties and functions;  |
| b. riwayat jabatan, pengalaman kerja yang dimiliki, dan dasar hukum penunjukkan pertama kali pada Emiten atau Perusahaan Publik, sebagaimana dicantumkan dalam berita acara keputusan RUPS;   | 155                                    | b. history of position, working experience, and legal basis for first appointment to the Issuer or Public Company, as stated in the minutes of GMS resolutions.;  |
| c. riwayat pendidikan;  | 257-259                                | c. history of education;  |
| d. penjelasan singkat mengenai jenis pelatihan dalam rangka meningkatkan kompetensi Direksi yang telah diikuti dalam tahun buku (jika ada); dan   | 160                                    | d. short description on the competency enhancement training programs for members of the Board of Commissioners during the year under review (if any); and   |
| e. pengungkapan hubungan afiliasi dengan anggota Direksi lainnya dan pemegang saham (jika ada);   | 161                                    | e. disclosure of affiliation with other members of the Board of Commissioners and Board of Directors, and shareholders (if any);  |
| 8) Dalam hal terdapat perubahan susunan Dewan Komisaris dan/atau Direksi yang terjadi setelah tahun buku berakhir sampai dengan batas waktu penyampaian Laporan Tahunan sebagaimana dimaksud dalam angka 1 huruf a, maka susunan yang dicantumkan dalam Laporan Tahunan adalah susunan Dewan Komisaris dan/atau Direksi yang terakhir dan sebelumnya; | tidak ada pengungkapan (not disclosed) | 8) In the event that there were changes in the composition of the Board of Commissioners and/or the Board of Directors occurring between the period after year-end until the date the Annual Report submitted as refer to in point 1 letter a, then the last and the previous composition of the Board of Commissioners and/or the Board of Directors shall be stated in the Annual Report. |
| 9) Jumlah karyawan dan deskripsi pengembangan kompetensinya dalam tahun buku misalnya, aspek pendidikan dan pelatihan karyawan yang telah dilakukan;  | 112-113, 116                           | 9) Number of employees and description of competence building during the year under review, for example education and training of employees.  |



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| 10)Uraian tentang nama pemegang saham dan persentase kepemilikannya pada akhir tahun buku yang terdiri dari:   |  | 10)Information on names of shareholders and ownership percentage at the end of the fiscal year, including:   |
| a. pemegang saham yang memiliki 5% (lima perseratus) atau lebih saham Emiten atau Perusahaan Publik;   | 26                                     | a. shareholders having 5% (five percent) or more shares of Issuer or Public Company;   |
| b. komisaris dan Direktur yang memiliki saham Emiten atau Perusahaan Publik; dan   | tidak ada pengungkapan (not disclosed) | b. commissioner sand Directors who own shares of the Issuers or Public Company; and  |
| c. kelompok pemegang saham masyarakat, yaitu kelompok pemegang saham yang masing-masing memiliki kurang dari 5% (lima perseratus) saham Emiten atau Perusahaan Publik;   | 26                                     | c. groups of public shareholders, or groups of shareholders, each with less than 5% ownership shares of the Issuers or Public Company.   |
| 11)Informasi mengenai pemegang saham utama dan pengendali Emiten atau Perusahaan Publik, baik langsung maupun tidak langsung, sampai kepada pemilik individu, yang disajikan dalam bentuk skema atau diagram;  | tidak ada pengungkapan (not disclosed) | 11)Information on major shareholders and controlling shareholders the Issuers of Public Company, directly or indirectly, and also individual shareholder, presented in the form of scheme or diagram;  |
| 12>Nama entitas anak, perusahaan asosiasi, perusahaan ventura bersama dimana Emiten atau Perusahaan Publik memiliki pengendalian bersama entitas, beserta persentase kepemilikan saham, bidang usaha, dan status operasi perusahaan tersebut (jika ada). Untuk entitas anak, agar ditambahkan informasi mengenai alamat; | 22                                     | 12)Name of subsidiaries, associated companies, joint venture controlled by Issuers or Public Company, with entity, percentage of stock ownership, business, and operating status of the company (if any). For subsidiaries, include the addresses;       |
| 13)Kronologis pencatatan saham dan perubahan jumlah saham dari awal pencatatan hingga akhir tahun buku serta nama Bursa Efek dimana saham perusahaan dicatatkan (jika ada);  | 27                                     | 13)Chronology of share listing and changes in the number of shares from the beginning of listing up to the end of the financial year, and name of Stock Exchange where the company shares are listed.  |
| 14)Kronologis pencatatan Efek lainnya dan peringkat Efek (jika ada);   | 27                                     | 14)Chronology of securities listing and rating of the securities (if any);   |
| 15) Nama dan alamat perusahaan pemeringkat Efek (jika ada);  | tidak ada pengungkapan (not disclosed) | 15)Name and address of the securities rating company (if any);   |
| 16) Nama dan alamat lembaga dan/atau profesi penunjang pasar modal. Terhadap profesi penunjang pasar modal yang memberikan jasa secara berkala kepada Emiten atau Perusahaan Publik, wajib diungkapkan informasi mengenai jasa yang diberikan, fee, dan periode penugasan yang telah dilakukan; dan                      | 269                                    | 16)Name and address of capital market supporting institutions and/or professionals. For professionals providing services regularly for the Issuer or Public Company, it is required to disclose the services, fees, and periods of assignment; and       |
| 17) Penghargaan dan sertifikasi yang diterima perusahaan baik yang berskala nasional maupun internasional dalam tahun buku terakhir (jika ada).  | 21                                     | 17)Awards and certifications of national and international scale bestowed on the company during the last fiscal year (if any).   |
| <b>F. Analisis dan Pembahasan Manajemen</b><br>Laporan Tahunan wajib memuat uraian yang membahas dan menganalisis laporan keuangan dan informasi penting lainnya dengan penekanan pada perubahan material yang terjadi dalam tahun buku, yaitu paling kurang mencakup:   |  | <b>F. Management Analysis and Discussion</b><br>Annual Report should contain discussion and analysis on financial statements and other material information emphasizing material changes that occurred during the year under review, at least including: |
| 1) Tinjauan operasi per segmen operasi sesuai dengan jenis industri Emiten atau Perusahaan Publik, antara lain mengenai:   |  | 1) Operational review per business segment, according to the type of industry of the Issuer or Public Company including:   |
| a. produksi, yang meliputi proses, kapasitas, dan perkembangannya;   | 58-83                                  | a. production, including process, capacity, and growth;  |
| b. pendapatan; dan   | 58-83                                  | b. income; and   |
| c. profitabilitas;   | 58-83                                  | c. profitability;  |
| 2) Analisis kinerja keuangan komprehensif yang mencakup perbandingan kinerja keuangan dalam 2 (dua) tahun buku terakhir, penjelasan tentang penyebab adanya perubahan dan dampak perubahan tersebut, antara lain mengenai:   |  | 2) Comprehensive financial performance analysis which includes a comparison between the financial performance of the last 2 (two) fiscal years, and explanation on the causes and effects of such changes, among others concerning:                      |
| a. aset lancar, aset tidak lancar, dan total aset;   | 89-90                                  | a. current assets, non-current assets, and total assets;   |
| b. liabilitas jangka pendek, liabilitas jangka panjang, dan total liabilitas;  | 90                                     | b. short term liabilities, long term liabilities, total liabilities;   |
| c. ekuitas;  | 90-91                                  | c. equity  |
| d. pendapatan, beban, laba (rugi), pendapatan komprehensif lain, dan total laba (rugi) komprehensif; serta   | 91-98                                  | d. sales/operating revenues, expenses and profit (loss), other comprehensive revenues, and total comprehensive profit(loss); and   |
| e. arus kas;   | 98                                     | e. cash flows;   |

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| 3) Kemampuan membayar utang dengan menyajikan perhitungan rasio yang relevan;  | 99                                     | 3) The capacity to pay debts by including the computation of relevant ratios;   |
| 4) Tingkat kolektibilitas piutang perusahaan dengan menyajikan perhitungan rasio yang relevan;   | tidak ada pengungkapan (not disclosed) | 4) Accounts receivable collectability, including the computation of the relevant ratios;  |
| 5) Struktur permodalan dan kebijakan manajemen atas struktur permodalan tersebut;  | 99-100                                 | 5) Capital structure and management policies concerning capital structure;  |
| 6) Bahasan mengenai ikatan yang material untuk investasi barang modal dengan penjelasan tentang tujuan dari ikatan tersebut, sumber dana yang diharapkan untuk memenuhi ikatan tersebut, mata uang yang menjadi denominasi, dan langkah-langkah yang direncanakan perusahaan untuk melindungi risiko dari posisi mata uang asing yang terkait; | tidak ada pengungkapan (not disclosed) | 6) Discussion on material ties for the investment of capital goods, including the explanation on the purpose of such ties, source of funds expected to fulfill the said ties, currency of denomination, and steps taken by the company to protect the position of a related foreign currency against risks; |
| 7) Informasi dan fakta material yang terjadi setelah tanggal laporan akuntan;  | 100-101                                | 7) Material Information and facts that occurring after the date of the accountant's report (subsequent events);   |
| 8) Prospek usaha dari perusahaan dikaitkan dengan kondisi industri, ekonomi secara umum dan pasar internasional serta dapat disertai data pendukung kuantitatif dari sumber data yang layak dipercaya;   | 101                                    | 8) Information on company prospects in connection with industry, economy in general, accompanied with supporting quantitative data if there is a reliable data source;  |
| 9) Perbandingan antara target/proyeksi pada awal tahun buku dengan hasil yang dicapai (realisasi), mengenai pendapatan, laba, struktur permodalan, atau lainnya yang dianggap penting bagi perusahaan;   | tidak ada pengungkapan (not disclosed) | 9) Comparison between target/projection at beginning of year and result (realization), concerning income, profit, capital structure, or others that deemed necessary for the company;   |
| 10) Target/proyeksi yang ingin dicapai perusahaan paling lama untuk satu tahun mendatang, mengenai pendapatan, laba (rugi), struktur modal, kebijakan dividen, atau lainnya yang dianggap penting bagi perusahaan;   | tidak ada pengungkapan (not disclosed) | 10) Target/projection at most for the next one year, concerning income, profit, capital structure, dividend policy, or others that deemed necessary for the company;  |
| 11) Aspek pemasaran atas produk dan jasa perusahaan, antara lain: strategi pemasaran dan pangsa pasar;   | 67, 76, 81                             | 11) Marketing aspects of the company's products and services, among others marketing strategy and market share;   |
| 12) Kebijakan dividen dan tanggal serta jumlah dividen per saham (kas dan/atau non kas) dan jumlah dividen per tahun yang diumumkan atau dibayar selama 2 (dua) tahun buku terakhir;   | 103                                    | 12) Description regarding the dividend policy and the date and amount of cash dividend per share and amount of dividend per year as announced or paid during the past two (2) years;  |
| 13) Realisasi penggunaan dana hasil penawaran umum:  |  | 13) Use of proceeds from public offerings:  |
| a. dalam hal selama tahun buku, Emiten memiliki kewajiban menyampaikan laporan realisasi penggunaan dana, maka wajib diungkapkan realisasi penggunaan dana hasil penawaran umum secara kumulatif sampai dengan akhir tahun buku; dan   | tidak ada pengungkapan (not disclosed) | a. during the year under review, on which the Issuer has the obligation to report the realization of the use of proceeds, then the realization of the cumulative use of proceeds until the year end should be disclosed; and  |
| b. dalam hal terdapat perubahan penggunaan dana sebagaimana diatur dalam Peraturan Nomor X.K.4, maka Emiten wajib menjelaskan perubahan tersebut;  | tidak ada pengungkapan (not disclosed) | b. in the event that there were changes in the use of proceeds as stipulated in Rule No. X.K.4, then Issuer should explain the said changes;  |
| 14) Informasi material, antara lain mengenai investasi, ekspansi, divestasi, penggabungan/peleburan usaha, akuisisi, restrukturisasi utang/modal, transaksi afiliasi, dan transaksi yang mengandung benturan kepentingan, yang terjadi pada tahun buku (jika ada), yang antara lain memuat:  |  | 14) Material information, among others concerning investment, expansion, divestment, acquisition, debt/capital restructuring, transactions with related parties and transactions with conflict of interest that occurred during the year under review, among others include:                                |
| a. tanggal, nilai, dan obyek transaksi;  | 104-108                                | a. transaction date, value, and object;   |
| b. nama pihak yang bertransaksi;   | 104-108                                | b. names of transacting parties;  |
| c. sifat hubungan afiliasi (jika ada);   | 104-108                                | c. nature of related parties (if any);  |
| d. penjelasan mengenai kewajaran transaksi; dan  | 104-108                                | d. description of the fairness of the transaction; and  |
| e. pemenuhan ketentuan terkait;  | 104-108                                | e. compliance with related rules and regulations;   |
| 15) Perubahan peraturan perundang-undangan yang berpengaruh signifikan terhadap perusahaan dan dampaknya terhadap laporan keuangan (jika ada); dan   | tidak ada pengungkapan (not disclosed) | 15) Changes in regulation which have a significant effect on the company and impacts on the company (if any):   |
| 16) Perubahan kebijakan akuntansi, alasan dan dampaknya terhadap laporan keuangan (jika ada).  | 108-109                                | 16) Changes in the accounting policy, rationale and impact on the financial statement (if any).   |
| <b>G. Tata Kelola Perusahaan (Corporate Governance)</b><br>Tata kelola perusahaan memuat uraian singkat, yang paling kurang meliputi hal-hal sebagai berikut:  |  | <b>G. Corporate Governance</b><br>Corporate Governance contains short descriptions of at least the following items:   |
| 1) Dewan Komisaris, mencakup antara lain:  |  | 1) Board of Commissioners, including:   |
| a. uraian pelaksanaan tugas Dewan Komisaris;   | 141-142                                | a. description of the responsibility of the Board of Commissioners;   |

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| b. pengungkapan prosedur, dasar penetapan, dan besarnya remunerasi anggota Dewan Komisaris; dan   | 142               | b. disclosure of the procedure and basis determining remuneration, and amount of remuneration for members of the Board of Commissioners.  |
| c. pengungkapan kebijakan perusahaan dan pelaksanaannya, tentang frekuensi rapat Dewan Komisaris, termasuk rapat gabungan dengan Direksi, dan tingkat kehadiran anggota Dewan Komisaris dalam rapat tersebut; | 142-143, 158-160  | c. disclosure of the company's policy and its implementation, frequency of Board of Commissioners meetings including joint meetings with the Board of Directors, and attendance of the members of Board of Commissioners in the meetings.     |
| 2) Direksi, mencakup antara lain:   |                   | 2) Board of Directors, including:   |
| a. ruang lingkup pekerjaan dan tanggung jawab masing-masing anggota Direksi;  | 155-156           | a. scope of duties and responsibilities of each member of the Board of Directors;   |
| b. pengungkapan prosedur, dasar penetapan, dan besarnya remunerasi anggota Direksi, serta hubungan antara remunerasi dengan kinerja perusahaan;   | 163-164           | b. disclosure of the procedure and basis determining remuneration, and amount of remuneration for members of the Board of Directors, and the relation between remuneration and performance of the company;                                    |
| c. pengungkapan kebijakan perusahaan dan pelaksanaannya, tentang frekuensi rapat Direksi, termasuk rapat gabungan dengan Dewan Komisaris, dan tingkat kehadiran anggota Direksi dalam rapat tersebut;         | 156-158           | c. disclosure of the company's policy and its implementation, frequency of Board of Commissioners meetings including joint meetings with the Board of Commissioners, and attendance of the members of Board of Commissioners in the meetings; |
| d. keputusan RUPS tahun sebelumnya dan realisasinya pada tahun buku, serta alasan dalam hal terdapat keputusan yang belum direalisasikan; dan   | 155               | d. resolutions from the GMS of the previous fiscal year and its realization in the year under review, and explanation for the unrealized resolution; and  |
| e. pengungkapan kebijakan perusahaan tentang penilaian terhadap kinerja anggota Direksi (jika ada);   | 162-163           | e. disclosure of company policy concerning assessment on the performance of the member of the Board of Directors (if any);  |
| 3) Komite Audit, mencakup antara lain:  |                   | 3) Audit Committee, includes among others:  |
| a. nama;  | 260-261           | a. name;  |
| b. riwayat jabatan, pengalaman kerja, dan dasar hukum penunjukkan;  | 260-261           | b. history of position title, work experience and legal basis for appointment;  |
| c. riwayat pendidikan;  | 260-261           | c. history of education;  |
| d. periode jabatan anggota Komite Audit;  | 260-261           | d. tenure of members of Audit Committee;  |
| e. pengungkapan independensi Komite Audit;  | 148               | e. disclosure of independence of the members of the Audit Committee;  |
| f. pengungkapan kebijakan perusahaan dan pelaksanaannya, tentang frekuensi rapat Komite Audit dan tingkat kehadiran anggota Komite Audit dalam rapat tersebut;  | 147-148           | f. disclosure of the company's policy and its implementation, frequency of Audit Committee meetings, and attendance of the members of Audit Committee in the meetings;  |
| g. uraian singkat pelaksanaan kegiatan Komite Audit pada tahun buku sesuai dengan yang dicantumkan dalam piagam (charter) Komite Audit;   | 147-148           | g. brief report on the activities carried out by the Audit Committee during the year under review in accordance with the charter of the Audit Committee.  |
| 4) Komite lain yang dimiliki Emiten atau Perusahaan Publik dalam rangka mendukung fungsi dan tugas Direksi dan/atau Dewan Komisaris, seperti komite nominasi dan remunerasi, yang mencakup antara lain:       |                   | 4) Other committees owned by Issuer or Public Company supporting the functions and duties of the Board Directors and/or the Board of Commissioners, such as nomination and remuneration, including:   |
| a. nama;  | 262-263           | a. name;  |
| b. riwayat jabatan, pengalaman kerja yang dimiliki, dan dasar hukum penunjukkan;  | 262-263           | b. history of position title, work experience and legal basis for appointment;  |
| c. riwayat pendidikan;  | 262-263           | c. history of education;  |
| d. periode jabatan anggota komite;  | 262-263           | d. tenure of members of the committee;  |
| e. pengungkapan kebijakan perusahaan mengenai independensi komite;  | 150, 152, 155     | e. disclosure of the company's policy concerning the independence of the committee;   |
| f. uraian tugas dan tanggung jawab;   | 149, 150-151, 153 | f. description of duties and responsibilities;  |
| g. pengungkapan kebijakan perusahaan dan pelaksanaannya, tentang frekuensi rapat komite dan tingkat kehadiran anggota komite dalam rapat tersebut; dan  | 149-150, 152, 154 | g. disclosure of the company's policy and its implementation, frequency of committee meetings, and attendance of the members of committee in the meetings;  |
| h. uraian singkat pelaksanaan kegiatan komite pada tahun buku;  | 150, 152, 154     | h. brief report on the committee activities carried out during the year under review;   |
| 5) Uraian tugas dan fungsi sekretaris perusahaan;   |                   | 5) Description of tasks and function of the Corporate Secretary;  |
| a. nama;  | 194               | a. name;  |

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| b. riwayat jabatan, pengalaman kerja yang dimiliki, dan dasar hukum penunjukkan;  | 194                                    | b. history of position title, work experience and legal basis for appointment;  |
| c. riwayat pendidikan;  | 194                                    | c. history of education;  |
| d. periode jabatan sekretaris perusahaan;   | tidak ada pengungkapan (not disclosed) | d. tenure of the corporate secretary;   |
| e. uraian singkat pelaksanaan tugas sekretaris perusahaan pada tahun buku;  | 192-193                                | e. brief report on Corporate Secretary activities carried out during the year under review;   |
| 6) Uraian mengenai unit audit internal meliputi:  |  | 6) Description of the company's internal audit unit;  |
| a. nama;  | 181                                    | a. name;  |
| b. riwayat jabatan, pengalaman kerja yang dimiliki, dan dasar hukum penunjukkan;  | 181                                    | b. history of position title, work experience and legal basis for appointment;  |
| c. kualifikasi atau sertifikasi sebagai profesi audit internal (jika ada);  | 181                                    | c. Qualification/certification of internal audit professionals (if any);  |
| d. struktur dan kedudukan unit audit internal;  | 23                                     | d. structure or position of the internal audit unit;  |
| e. tugas dan tanggung jawab unit audit internal sesuai dengan yang dicantumkan dalam piagam (charter) unit audit internal; dan  | 182-183                                | e. duties and responsibilities of the internal audit unit according to the internal audit unit charter; and   |
| f. uraian singkat pelaksanaan tugas unit audit internal pada tahun buku;  | 183                                    | f. brief report on the committee activities carried out during the year under review;   |
| 7) Uraian mengenai sistem pengendalian interen (internal control) yang diterapkan oleh perusahaan, paling kurang mengenai:  |  | 7) Description of the company's internal control, at least contains:  |
| a. pengendalian keuangan dan operasional, serta kepatuhan terhadap peraturan perundang-undangan lainnya; dan  | 183                                    | a. financial and operational control, and compliance to the other prevailing rules;   |
| b. reviu atas efektivitas sistem pengendalian interen;  | 183                                    | b. review the effectiveness of internal control systems;  |
| 8) Sistem manajemen risiko yang diterapkan oleh perusahaan, paling kurang mengenai:   |  | 8) Risk management system implemented by the company, at least includes:  |
| a. gambaran umum mengenai sistem manajemen risiko perusahaan;   | 172-174                                | a. general description about the company's risk management system;  |
| b. jenis risiko dan cara pengelolaannya; dan  | 175-179                                | b. types of risk and the management; and  |
| c. reviu atas efektivitas sistem manajemen risiko perusahaan;   | 172-173                                | c. review the effectiveness of the company's risk management system;  |
| 9) Perkara penting yang dihadapi oleh Emiten atau Perusahaan Publik, entitas anak, anggota Dewan Komisaris dan Direksi yang sedang menjabat, antara lain meliputi:  |  | 9) Important cases faced by the Issuer or Public Company, subsidiaries, current members of the Board of Commissioners and Board of Directors, among others include:   |
| a. pokok perkara/gugatan;   | 171                                    | a. substance of the case/claim;   |
| b. status penyelesaian perkara/gugatan; dan   | 171                                    | b. status of settlement of case/claim; and  |
| c. pengaruhnya terhadap kondisi perusahaan.   | tidak ada pengungkapan (not disclosed) | c. potential impacts on the financial condition of the company.   |
| 10) Informasi tentang sanksi administratif yang dikenakan kepada Emiten atau Perusahaan Publik, anggota Dewan Komisaris dan Direksi, oleh otoritas pasar modal dan otoritas lainnya pada tahun buku terakhir (jika ada);                                    | tidak ada pengungkapan (not disclosed) | 10) Information about administrative sanctions imposed to Issuer or Public Company, members of the Board of Commissioners and Board of Directors, by the Capital Market Authority and other authorities during the last fiscal year (if any); |
| 11) Informasi mengenai kode etik dan budaya perusahaan (jika ada) meliputi:   |  | 11) Information about codes of conduct and corporate culture (if any) includes:   |
| a. pokok-pokok kode etik;   | 115                                    | a. key points of the code of conduct;   |
| b. pokok-pokok budaya perusahaan (corporate culture);   | 115                                    | b. key points of the corporate culture;   |
| c. bentuk sosialisasi kode etik dan upaya penegakannya; dan   | 115                                    | c. socialization of the code of conduct and enforcement; and  |
| d. pengungkapan bahwa kode etik berlaku bagi Dewan Komisaris, Direksi, dan karyawan perusahaan;   | 115                                    | d. disclosure that the code of conduct is applicable for Board of Commissioners, Board of Directors, and employees of the company;  |
| 12) Uraian mengenai program kepemilikan saham oleh karyawan dan/atau manajemen yang dilaksanakan Emiten atau Perusahaan Publik, antara lain jumlah, jangka waktu, persyaratan karyawan dan/atau manajemen yang berhak, serta harga exercise (jika ada); dan | tidak ada pengungkapan (not disclosed) | 12) Description of employee or management stock ownership program of the Issuer or Public Company, among others are number, period, requirement for eligible employee and/or management, and exercised price (if any); and                    |
| 13) Uraian mengenai sistem pelaporan pelanggaran (whistleblowing system) di Emiten atau Perusahaan Publik yang dapat merugikan perusahaan maupun pemangku kepentingan (jika ada), antara lain meliputi:   |  | 13) Description of whistleblowing system at the Issuer or Public Company in reporting violations that may adversely affect the company and stakeholders (if any), including:  |

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| a. cara penyampaian laporan pelanggaran;   | 134                                    | a. mechanism for violation reporting;  |
| b. perlindungan bagi pelapor;  | 135                                    | b. protection for the whistleblower;   |
| c. penanganan pengaduan;   | 135                                    | c. handling of violation reports;  |
| d. pihak yang mengelola pengaduan; dan   | 135                                    | d. unit responsible for handling of violation report; and  |
| e. hasil dari penanganan pengaduan.  | 135                                    | e. results from violation report handling.   |
| <b>H. Tanggung Jawab Sosial Perusahaan (Corporate Social Responsibility)</b>   |  | <b>H. Corporate Social Responsibility</b>  |
| 1) Bahasan mengenai tanggung jawab sosial perusahaan meliputi kebijakan, jenis program, dan biaya yang dikeluarkan, antara lain terkait aspek:   |  | 1) Discussion of corporate social responsibility covers policies, types of programs, and cost, among others related to:  |
| a. lingkungan hidup, seperti penggunaan material dan energi yang ramah lingkungan dan dapat didaur ulang, sistem pengolahan limbah perusahaan, sertifikasi di bidang lingkungan yang dimiliki, dan lain-lain;  | 216-218                                | a. environment, such as the use of environmentally friendly materials and energy, recycling, and the company's waster treatment systems, the company's environmental certifications, and others;   |
| b. praktik ketenagakerjaan, kesehatan, dan keselamatan kerja, seperti kesetaraan gender dan kesempatan kerja, sarana dan keselamatan kerja, tingkat perpindahan (turnover) karyawan, tingkat kecelakaan kerja, pelatihan, dan lain-lain;   | 227-228, 230-233                       | b. employment practices, occupational health and safety, including gender equality and equal work opportunity, work and safety facilities, employee turnover, work incident rate, training, etc;   |
| c. pengembangan sosial dan kemasyarakatan, seperti penggunaan tenaga kerja lokal, pemberdayaan masyarakat sekitar perusahaan, perbaikan sarana dan prasarana sosial, bentuk donasi lainnya, dan lain-lain; dan   | 219-227                                | c. social and community development, such as the use of local work force, empowerment of local communities, aid for public social facilities, social donations, etc; and   |
| d. tanggung jawab produk, seperti kesehatan dan keselamatan konsumen, informasi produk, sarana, jumlah dan penanganan atas pengaduan konsumen, dan lain-lain.  | 234-235                                | d. consumer protection related activities, such as consumer health and safety, product information, facility for consumer complaints, number and resolution of consumer complaint cases, etc.  |
| 2) Emiten atau Perusahaan Publik dapat mengungkapkan informasi sebagaimana dimaksud dalam angka 1) pada Laporan Tahunan atau laporan tersendiri yang disampaikan bersamaan dengan Laporan Tahunan kepada Bapepam dan LK, seperti laporan keberlanjutan (sustainability report) atau laporan tanggung jawab sosial perusahaan (corporate social responsibility report).                                     | 236-250                                | 2) Issuers or the Public Company may impart information as referred to in point 1) in the Annual Report or in separate report submitted along with the Annual Report to Bapepam-LK, such as sustainability report, or corporate social responsibility report.  |
| <b>I. Laporan Keuangan Tahunan yang Telah Diaudit</b><br>Laporan Keuangan Tahunan yang dimuat dalam Laporan Tahunan wajib disusun sesuai dengan Standar Akuntansi Keuangan di Indonesia yang telah diaudit oleh Akuntan. Laporan keuangan dimaksud wajib memuat pernyataan mengenai pertanggungjawaban atas Laporan Keuangan sebagaimana diatur pada Peraturan Nomor VIII.G.11 atau Peraturan Nomor X.E.1. | 283-434                                | <b>I. Audited Annual Financial Statements</b><br>Audited Financial Statements included in Annual Report should be prepared in accordance with the Financial Accounting Standards in Indonesia and audited by an Accountant. The said financial statement should be included with statement of responsibility for Annual Reporting as stipulated in Rule No. VIII.G.11 or Rule No. X.E.1. |
| <b>J. Tanda Tangan Dewan Komisaris dan Direksi</b>   |  | <b>J. Board of Commissioners and Board of Directors Signatures</b>   |
| 1) Laporan Tahunan wajib ditandatangani oleh seluruh anggota Dewan Komisaris dan Direksi yang sedang menjabat.   | 270-271                                | 1) Annual Report should be signed by all members of the current Board of Commissioners and Board of Directors.   |
| 2) Tanda tangan sebagaimana dimaksud dalam angka 1) dibubuhkan pada lembaran tersendiri dalam Laporan Tahunan dimana dalam lembaran dimaksud wajib mencantumkan pernyataan bahwa anggota Dewan Komisaris dan Direksi bertanggung jawab penuh atas kebenaran isi laporan tahunan, sesuai dengan Formulir Nomor X.K.6-1 Lampiran Peraturan ini.  | √                                      | 2) The signature as refer to in point 1) should be appended on separate sheet of the Annual Report, where the said sheet should contain a statement that all members of the Board of Commissioners and the Board of Directors are fully responsible for the accuracy of the Annual Report, in accordance with the Form No. X.K.6-1 of the Attached Rules.                                |
| 3) Dalam hal terdapat anggota Dewan Komisaris atau Direksi yang tidak menandatangani laporan tahunan, maka yang bersangkutan wajib menyebutkan alasannya secara tertulis dalam surat tersendiri yang dilekatkan pada laporan tahunan.  | tidak ada pengungkapan (not disclosed) | 3) In the event that members of the Board of Commissioners or the Board of Director refused to sign the Annual Report, the said person should provide a written explanation in separate letter attached to the Annual Report.  |
| 4) Dalam hal terdapat anggota Dewan Komisaris atau Direksi yang tidak menandatangani Laporan Tahunan dan tidak memberi alasan secara tertulis, maka anggota Dewan Komisaris atau Direksi yang menandatangani Laporan Tahunan wajib menyatakan secara tertulis dalam surat tersendiri yang dilekatkan pada laporan tahunan.   | tidak ada pengungkapan (not disclosed) | 4) In the event that a member of the Board of Commissioners and the Board of Directors refused to sign the Annual Report and failed to provide written explanation, then a member of the Board of Commissioners or Board of Directors who signed the Annual Report should provide a written explanation in a separate letter attached to the Annual Report.                              |